

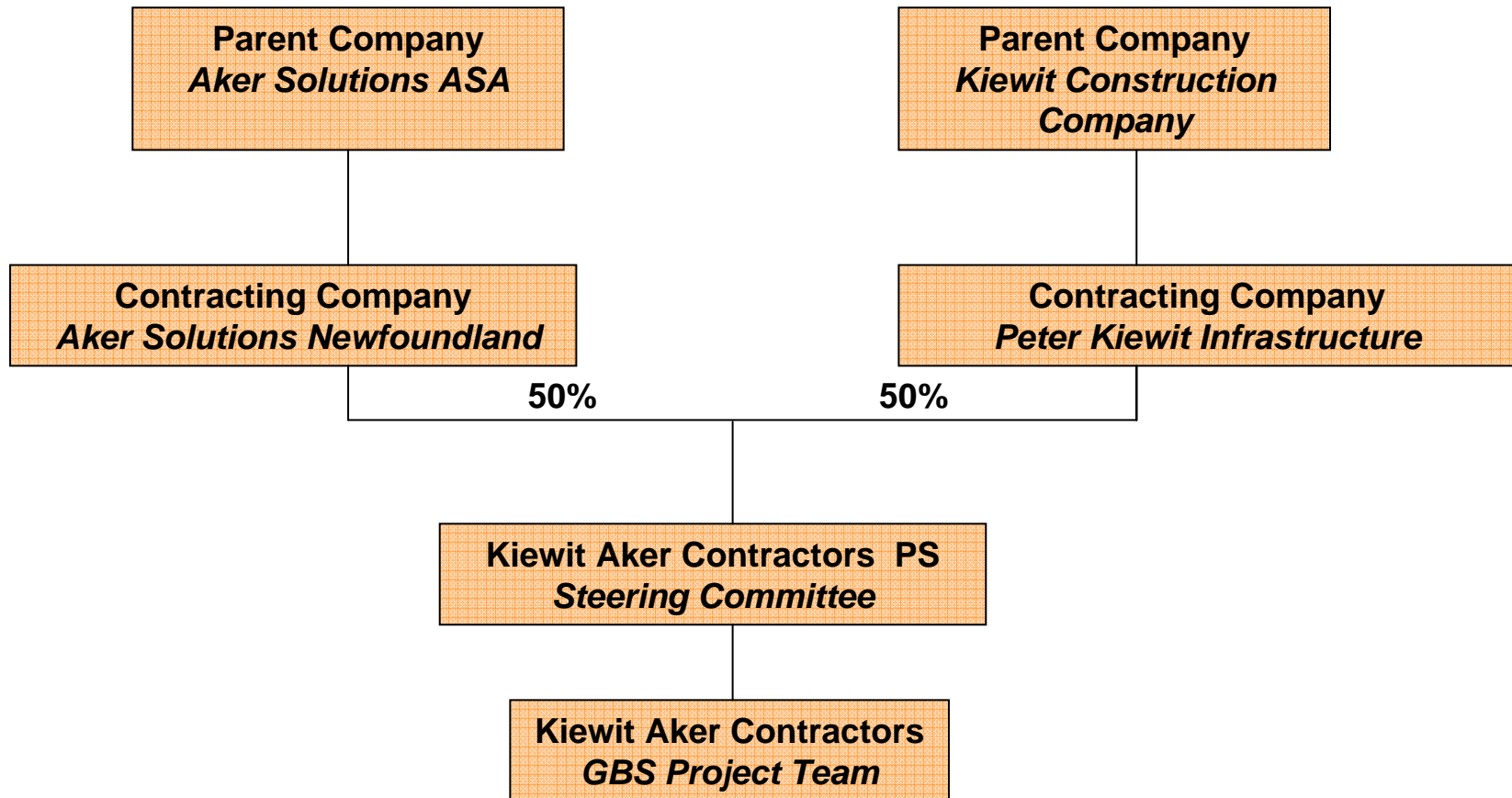
Our Contribution to the Hebron GBS project

Who we are, what we do, and what we will do!

Louis Chapdelaine, President
Peter Kiewit Infrastructure

Risto Neuvo, Senior Vice President
Aker Solutions

Kiewit Aker Contractors, a Partnership *Owner Structure*



Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

Aker Solutions in brief



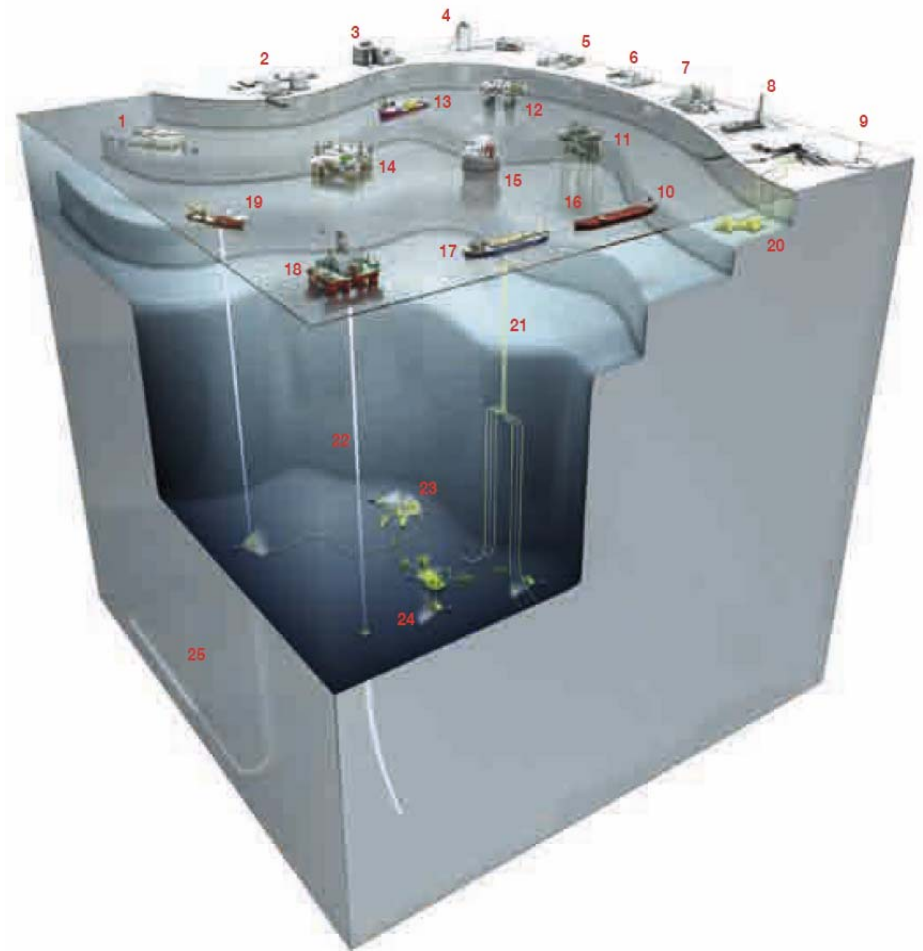
A portfolio of proven solutions

Key company data:

A leading global provider of engineering and construction, technology products, execution, service and integrated solutions to;

Energy industries
Process industries

- 2009 revenue USD 11 billion
- 22,000 employees & 11,000 agency workers
- 570 employees in Canada
- Operation in 30 countries
- Presence in all major global offshore oil & gas regions



Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

A Peter Kiewit Infrastructure Co. / Aker Solutions Partnership

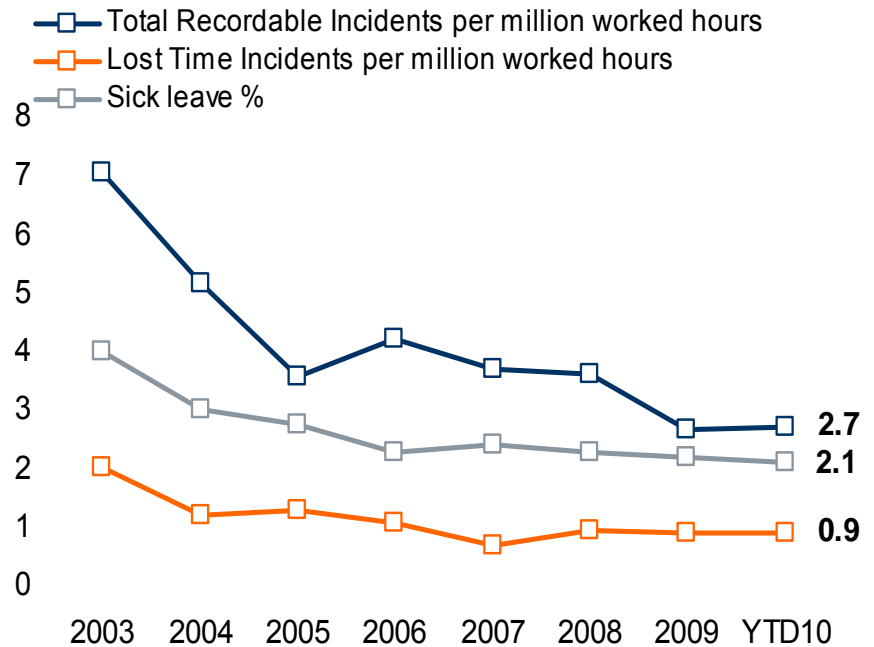
Health, Safety and Environment



”We take personal responsibility for HSE because we care about people, the environment and our company.”
Just Care™



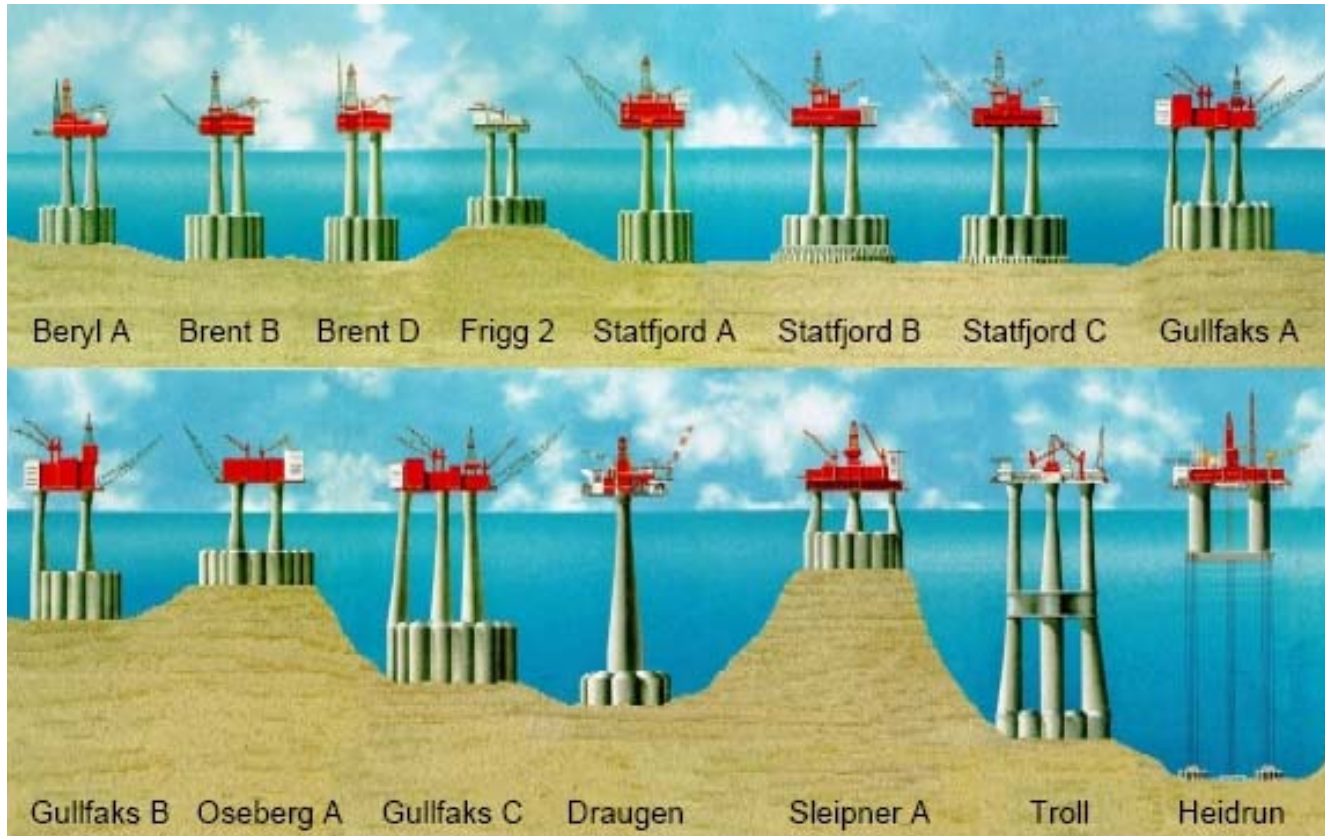
HSE performance



KIEWIT-AKER CONTRACTORS

Offshore Concrete Structures

Proven performance, significant experience



- 35 years of EPCI experience from Norway – turn key projects
- 15 years of comprehensive international experience

Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

World Class Project Execution In Newfoundland & Labrador

- **Hibernia Project**
 - **Bull Arm Site Development**
 - **GBS Construction Management**
 - **Marine Operations**
 - **Topsides Engineering**
 - **Module Fabrication**
 - **Hook Up and Assembly**

- **WhiteRose Project**
 - **Topsides Engineering**
 - **Procurement**
 - **Fabrication**
 - **Hook-Up and Commissioning**

- **WhiteRose Engineering, Procurement, Construction and Campaign Maintenance Support Services (through AKCS Partnership)**
 - **Ongoing Support with 100% local team**
 - **North Amethyst Development – FEED and Detail Design of an 11 well production centre**



Who we are, what we do, and what we will do!

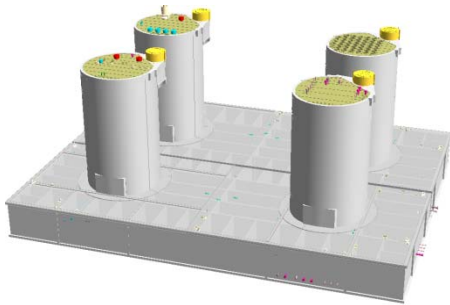
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World Class GBS Project Execution In Russia *Sakhlin 1 A/D for ExxonMobil*



Caisson Slipform 4- in October 2010



Who we are, what we do, and what we will do!

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Kiewit Corporation

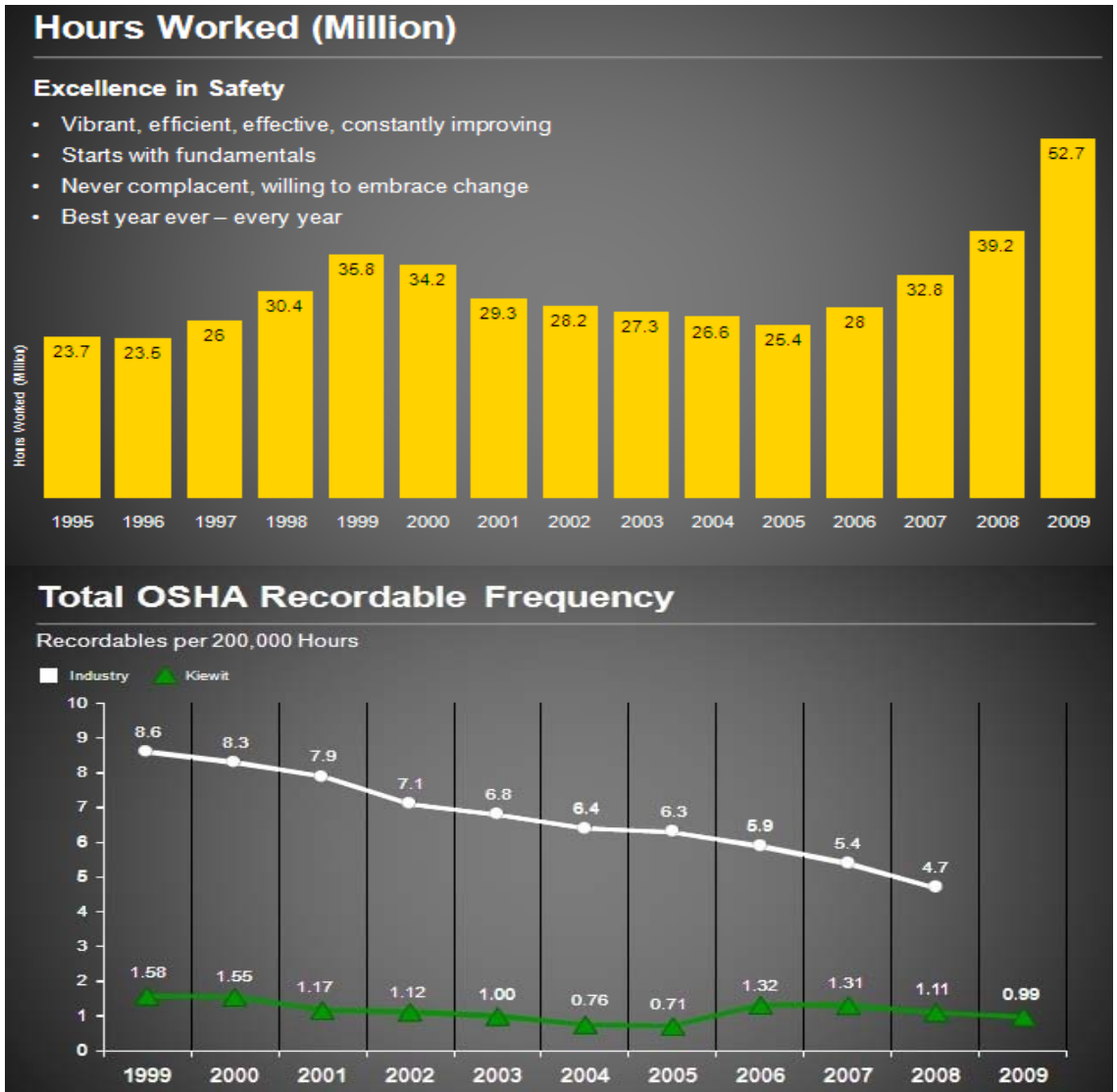
- More than 125 years of construction excellence
- Operations throughout Canada & USA
- Privately Owned by active employees
- Nearly \$10 billion in 2009 revenue
- One of the largest privately owned equipment fleets in North America
- 10,000 staff & 30,000 craft employees
- 2000 staff in Canada
- Strong financial balance sheet



Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

Health, Safety and Environment



Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

Health, Safety and Environment



Kiewit Safe

Tools We Use

- Observation program
- Job hazard analyses
- Safety training

Employee Engagement At All Levels

- Be passionate about safety
- Make sure work environment is safe and everyone is working safely
- Speak up when something is unsafe

Active Commitment By Management

- Be actively, openly committed to safety
- Your commitment is shown in words, actions and tools used

Think!
SAFETY
BEGINS WITH ME

No incidents.
No injuries.

NOBODY GETS HURT.

Who we are, what we do, and what we will do!

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Kiewit



Sea to Sky Highway



Kearl Lake



Diavik



Port Mann Bridge



A25 Bridge



Lower Mattagami



Thorold Co-Gen



Canaport

★ Kiewit Offices and Facilities

★ Kiewit Projects

KIEWIT-AKER CONTRACTORS

Who we are, what we do, and what we will do!

Newfoundland and Labrador Projects



Voisey's Bay Mine



White Rose Topsides



Ro-Ro Ferries



Hibernia GBS



NTL Term. #2

Marystown Yards

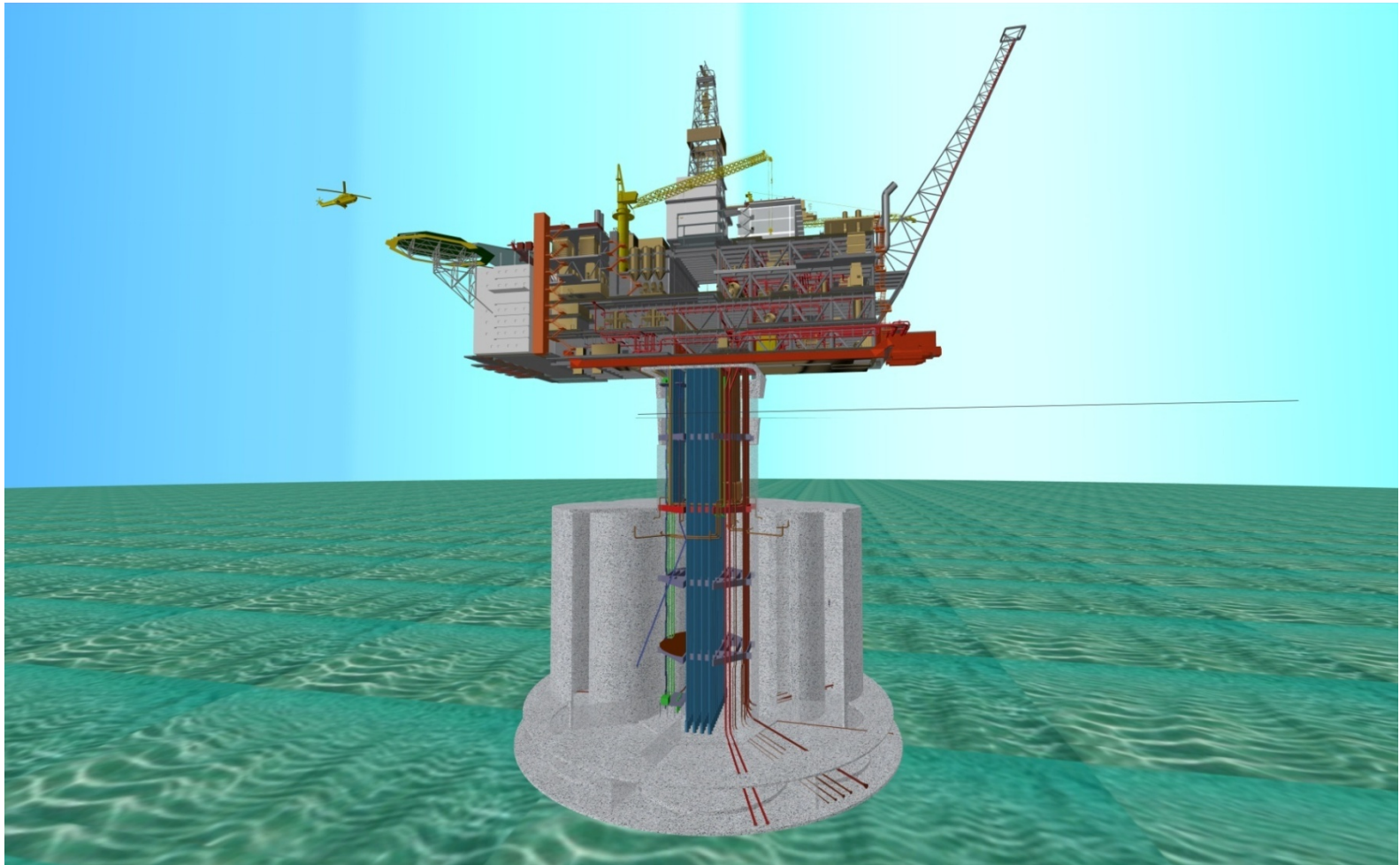
St. John's Area Office

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Who we are, what we do, and what we will do!

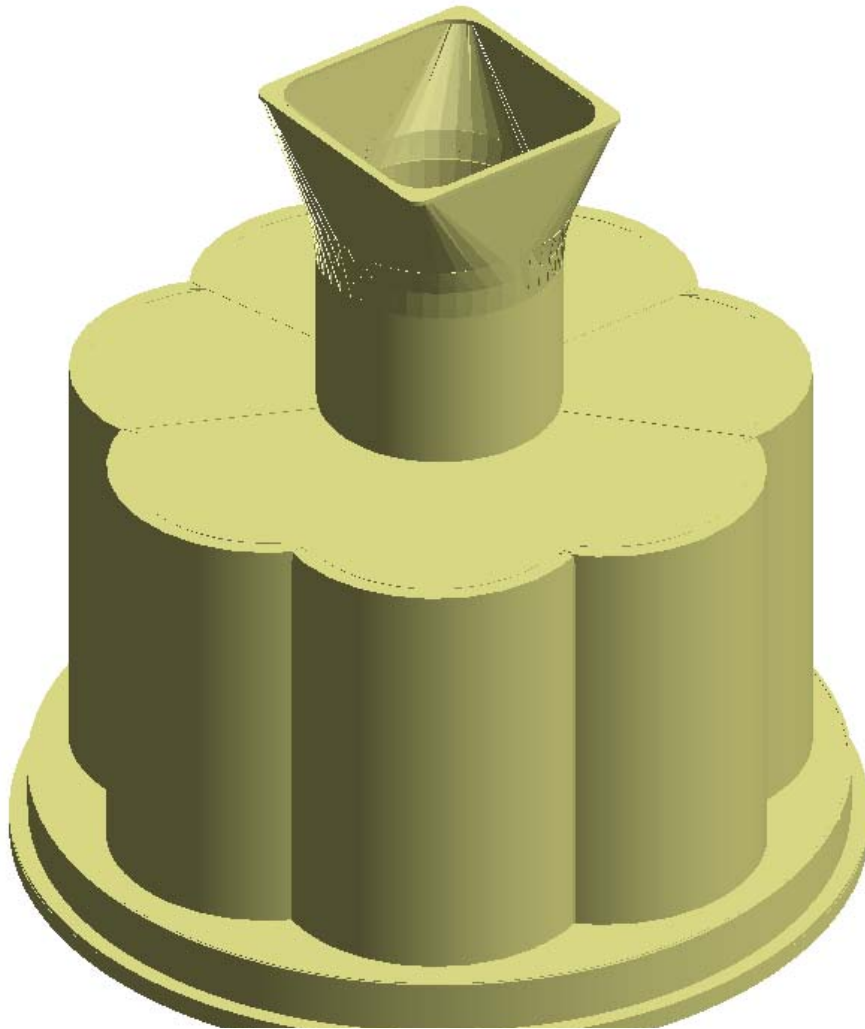
Hebron GBS Platform – GBS cut-through



Who we are, what we do, and what we will do!

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Hebron GBS



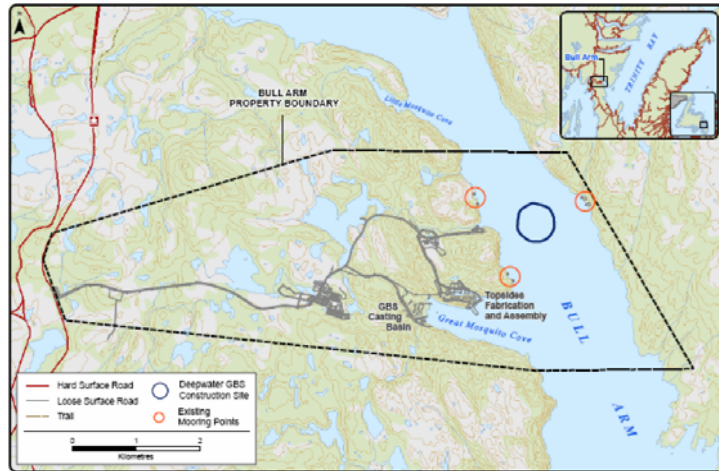
Key GBS Data

Water depth:	92 m
Height of GBS:	~120 m
Width of GBS	~120 m
Shaft diameter	~30 m
Concrete volume:	~120.000 m ³
Rebar density:	~ 300 kg/t
Post-tensioning:	3000 – 4000 tons
Mechanical Outfitting:	~ 3000 tons
Conductors:	50-55

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Hibernia GBS - Construction at Bull Arm, NL



...and Hebron GBS will follow the same construction phases

Who we are, what we do, and what we will do!

KIEWIT-AKER CONTRACTORS

KAC Drivers and Goals for the Hebron GBS project

- Success is defined as “**No harm to people and environment**”
- KAC partners have developed significant businesses in NL following the successful Hibernia GBS project. We are part of the local industry!
- We have recognized a significant development in the local industry’s capacity and competence to supply quality materials and services to the oil & gas industry
- KAC will maximize the benefits to local industry and support with experience transfer and training to companies and all project people
- Our overall goal is to make us all shine - be winners!
 - The client ExxonMobil – successful project on site on time within budget
 - The Province of NL – strengthen the oil & gas industry, significant local employment and technology development
 - KAC partner companies – predictable and profitable execution
 - Project workforce – safe and rewarding work experience
 - Deliver diversity in the execution of the project

KAC Key Personnel for Hebron GBS Project

■ Project Management

- Project Manager Atle K. Haug
- Construction Manager Dwayne Serafin
- Engineering Manager Steinar Hetland
- Safety Manager Site Brian Chaput
- Safety Manager General Wayne Pardy
- Labour Relation Manager Jacques Simard
- Regulatory & Environment Manager Andrew Smith
- Quality Manager Dale Myers
- Project Controls Pekka Rouhiainen
- Procurement Manager Conny Skogstad
- Contract Manager Graham Dyson
- Marine Operations Manager Øyvind Hagen
- Benefits Manager Rod Hogg

■ Support Functions:

- AKSO Branch Manger Bjørn Viken
- PKI Area Manager Pierre Jerome

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